PINEHILL DAIRY

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS
12 MONTHS ENDING DECEMBER 31 2025
FOR BARBADOS DAIRY INDUSTRIES LIMITED

Directors' Statement:

The Board of Directors presents the unaudited financial results for Barbados Dairy Industries Limited for the year ended December 31, 2025. In continued challenging operational environment, we are pleased with our revenue growth.

Sales for the year ended December 31, 2025 were $54.57 million, a notable increase from $52.29 million in the corresponding period of 2024 driven primarily by dairy product volume increases. There was an increase in operating loss of $0.67M over the same period. Despite a challenging environment with uncertainties in raw material supply and costs we continue to balance absorption of these costs. This continued approach was taken to maintain our competitive pricing, preserve customer loyalty, and ensure the continued stability of our market position, which we believe is essential for long-term value creation for our shareholders.

Shareholders' equity stood at $29.01 million at the end of 2025, compared to $33.66 million at the end of 2024. The decrease from the $33.66 million at December 31, 2024, is attributable to the total comprehensive loss for the period of $4.66 million.

Regarding cash flow, net cash used in operating activities for the year ended December 31, 2025, was $1.71 million. Net working capital changes contributed negatively, decreasing by $2.57 million mainly driven by increased holding level of inventories. Cash and cash equivalents at the end of the period stood at $2.56 million, a decrease of $2.57 million. The Board continues to focus on prudent cash management to support our operational needs and investment plans.

Outlook

The year has been demanding with significant challenges, however management will continue to address the factors that impacted our performance. Milk availability continues to be a concern despite some improvements noted over prior year period. We remain focused on continuing to increase revenue generation and operational efficiency in the last quarter.

We extend our gratitude to our valued customers, dedicated employees and loyal shareholders for their continued support.

Andre E. Thomas
Director

Shafia London
Country Manager

Summary Statement of Financial Position
As at 31 December 2025
With Audited Comparatives as at December 31 2024
(Expressed in Barbados dollars)

	Unaudited 12 Months Ended 31.12.2025	Audited 12 Months Ended 31.12.2024
Current assets	30,979	35,626
Current liabilities	(22,891)	(19,279)
Working capital	8,088	16,347
Property, plant and equipment	17,243	13,168
Pension plan asset	4,257	4,257
Deferred tax asset	1,596	1,546
Long-term liabilities	(1,725)	(1,244)
Post-employment medical liability	(454)	(410)
	29,006	33,664
Shareholders' equity		
Share capital	998	998
Other Reserves	(3,931)	(3,417)
Retained earnings	31,939	36,083
	29,006	33,664

Summary Statement of Net Income
Year ended 31 December 2025
With Comparatives year ended December 31 2024
(Expressed in Barbados dollars)

	Unaudited 12 Months Ended 31.12.2025 $'000	Audited 12 Months Ended 31.12.2024 $'000
Sales	54,572	52,299
Operating profit from operations before undernoted items	(3,968)	(3,296)
Restructuring costs	-	(23)
Interest expense	(176)	(182)
Income before taxation	(4,144)	(3,502)
Taxation	-	(23)
Net income for the period	(4,144)	(3,524)
Other comprehensive (loss) income, net of tax	(514)	(243)
Total comprehensive income for the period	(4,658)	(3,767)
Earnings per share - basic and diluted	(0.88)	(0.75)

Summary Statement of Changes in Equity
As at 31 December 2025
With Audited Comparatives as at December 31 2024
Expressed in Barbados dollars)

	Unaudited 12 Months Ended 31.12.2025 $'000	Audited 12 Months Ended 31.12.2024 $'000
Balance at the beginning of the period	33,664	37,431
Net comprehensive income for the period	(4,658)	(3,767)
Balance at the end of the period	29,006	33,664

Summary Statement of Cash Flows
As at 31 December 2025
With Comparatives as at December 31 2024
(Expressed in Barbados dollars)

	Unaudited Year Ended 31.12.2025 $'000	Audited Year Ended 31.12.2024 $'000
Cash flows from operating activities		
Income before taxation	(4,144)	(3,502)
Adjustments for non-cash items	1,927	1,207
Operating profit before working capital changes	(2,217)	(2,294)
Net working capital changes	512	3,082
Net cash (used in) from operating activities	(1,705)	788
Net cash used in investing activities	(1,316)	(1,582)
Net cash used in financing activities	446	(250)
(Decrease) increase in cash	(2,574)	(1,045)
Cash - beginning of period	5,134	6,180
Cash - end of period	2,560	5,134